



South Terminal Redevelopment Program

**KIEWIT**  
**CM/GC – Enabling/Utilities**

**Contract Value**

\$50 million

**Contact**

John Todd, LEED AP  
Project Manager  
303.930.9046  
john.todd@kiewit.com

**M/WBE Goal**

20 percent

**General Scope of Services / Subcontract Opportunities**

Package	Description	Potential M/WBE Work Codes*
<b>Worldport Warehouse Tenant Improvement</b>	<i>Pending award; 75% M/WBE participation goal</i>	<i>Pending award</i>
<b>Pond 927</b>	Erosion control, earthwork, drainage, water, fencing, testing/inspection, concrete, survey, traffic control	102, 106, 108, 122, 207, 210, 214, 249, 255, 267, 415, 416
<b>Public Transit Center (PTC) Excavation</b>	Erosion control, drainage, secant wall, support of excavation, stormwater dewatering system, temporary power, testing/inspection, fencing, survey, traffic control	108, 115, 122, 207, 209, 214, 267, 415, 416
<b>T1 Road Excavation and Utility Relocations</b>	Erosion control, earthwork, drainage, electrical, sanitary, structural concrete/drilled shafts, waterline, fencing, testing/inspection, survey, traffic control	102, 105, 106, 108, 122, 207, 214, 249, 255, 267, 415, 416
<b>Roof Anchor Relocation</b>	Erosion control, roof anchor mods, structural concrete, drilled shafts, electrical, earthwork, fencing, inspection/testing, demo, survey	102, 105, 122, 207, 214, 255, 267, 415, 416
<b>Storm Drainage</b>	Boring and jacking of RCP storm drainage, erosion control, traffic control, structural concrete, fencing	102, 108, 122, 207, 214, 249
<b>Contractor Parking &amp; Staging Area</b>	Erosion control, structural concrete, earthwork, asphalt paving, fencing, security, inspection/testing, demolition	102, 103, 106, 122, 202, 239, 255, 267, 415, 416

\*Work codes based on City and County of Denver M/WBE Commodity Codes

### Procurement Schedule

<b>Scope of Services</b>	<b>Outreach</b>	<b>Solicitation</b>	<b>Construction</b>
Worldport Warehouse Tenant Improvement	Completed	April – May 2011	Q3 – Q4 2011
Pond 927	Q1 2012	Q1 2012	Q1 2012
PTC Excavation	Q3 2011	Q4 2011	Q4 2011
T1 Road and Utilities	Q1 2012	Q1 2012	Q1 – Q2 2012
Roof Anchor Relocation	Q1 2012	Q1 2012	Q1 2012
Storm Drainage	Q3 2011	Q4 2011	Q4 2011
Contractor Parking & Staging Area	Q3 2011	Q4 2011	Q4 2011

### **Packaging Strategy**

Kiewit's strategy to ensure maximized M/WBE participation will include breaking out scopes of work into reasonable sized packages such that we will achieve maximum coverage. We will use flydenver.com as well as Kiewit's existing M/WBE affiliations (HCC, AACC, DBEToday.com, Hispanic Chamber, Black Chamber, COMTO, etc.) to advertise and solicit bid opportunities so that our reach is far and wide and many have the opportunity to bid.

*Scopes and timelines provided are approximate and may be subject to change. The M/WBE work codes provided are intended as a guide. Firms should consult the Denver Office of Economic Development, Division of Small Business Opportunity for specific details regarding their eligibility to perform work within work codes suggested above.*



South Terminal Redevelopment Program

**MORTENSON**  
**CM/GC – Hotel**

**Contract Value**

\$150 million

**Contact**

Marsha Nelson  
Community Relations Manager  
720.259.4828  
marsha.nelson@mortenson.com

**M/WBE Goal**

21 percent

**General Scope of Services / Subcontract Opportunities**

Work Items	Description	Potential M/WBE Work Codes*
<b>Superstructure</b>	Structural steel, miscellaneous metals, reinforcement, concrete material, concrete accessories, post tensioning, metal deck, firesafing, temporary shoring/forming systems, stairs	113, 11301, 11302, 11303, 11305, 11306, 238, 251, 60903, 60905, 60908, 60902, 611
<b>Exterior Enclosure</b>	Exterior wall systems, glazing/windows, metal panels, expansion control, thermal insulation, exterior doors, louvers, waterproofing	119, 120, 12001, 125, 104, 258, 25802, 614, 630, 631
<b>Roofing</b>	Roof membrane, paver system, flashing, accessories (hatches, penetrations, etc.)	116, 258, 25802
<b>Interior Construction</b>	Masonry, drywall, interior doors, interior glazing, millwork and casework	111, 121, 124, 199, 120, 224, 600, 630, 631, 641, 609, 25007
<b>Interior Finishes</b>	Paint, tile, stone, wood, vinyl wall coverings, carpet, sealed concrete, vinyl flooring, ACT ceilings, acoustical treatments	107, 10701, 10704, 121, 124, 125, 10702, 25008, 622, 630, 634, 641, 650
<b>Conveying Systems</b>	Elevators, escalators	610, 118, 11801, 11802, 11803
<b>Heating, Ventilation, Air Conditioning</b>	Mechanical systems, pumps, controls, bulk storage, stair pressurization, smoke evacuation, kitchen exhaust	112, 11201, 11202, 644, 64401, 64402, 647
<b>Fire Protection</b>	Sprinkler system, fire pump, dry pipe systems, standpipes	653, 644, 612, 123, 12301, 12302, 12303

<b>Electrical</b>	Power distribution, switchboards and panelboards, branch circuits, light fixtures, testing, low-voltage cabling, AV systems, security card access, CCTV, lighting controls, lightning protection, UPS back-up, generator back-up	105, 10501, 10502, 10503, 211, 21101, 21102, 21103, 602, 615
<b>Equipment</b>	Kitchen equipment, meeting room AV equipment, window washing, spa equipment, laundry equipment	10908, 118, 199, 602, 632, 668, 669
<b>Furnishings</b>	Lockers, operable walls, toilet partitions, toilet accessories, shower enclosures, interior building signage, exterior signage	626, 627, 667, 66701, 66702, 668, 669, 117, 118, 11801, 11803, 199, 671, 230, 23001, 23002
<b>Special Construction</b>	Pool construction	199, 669
<b>General Conditions</b>	Commissioning, survey and control, sanitation, temporary heat, fencing, rubbish removal, window washing, final clean-up	109, 10902, 10901, 10903, 10904, 10905, 10906, 10907, 10908, 214, 122, 635, 663, 68101, 21405, 21407, 21408

\*Work codes based on City and County of Denver M/WBE Commodity Codes

### Procurement Schedule

Scope of Services	Outreach	Solicitation	Construction
Superstructure, Conveying Systems	Generally two months prior to solicitation	To begin the same quarter as construction	TBD
Enclosure, Roofing and MEP			
All Remaining Work Items			

### Packaging Strategy

It is anticipated that the hotel project will be consistent with a phased package concept. Work items above may be combined into bid packages representing feasible and definable scopes of work; otherwise, work items will be considered their own bid packages. Mortenson will solicit participation from M/WBE firms for those scopes of work that fit within their business parameters. Mortenson will continue its involvement with community workforce programs, internships and academic programs to attract, prequalify and build interest and enthusiasm among the M/WBE contracting community.

*Scopes and timelines provided are approximate and may be subject to change. The M/WBE work codes provided are intended as a guide. Firms should consult the Denver Office of Economic Development, Division of Small Business Opportunity for specific details regarding their eligibility to perform work within work codes suggested above.*



## SOUTH TERMINAL EXPANSION PARTNERS (STEP) *CM/GC – Foundations and Public Transit Center*

**Contract Value**

\$125 million

**Contact**

Jeff Anker  
Community Outreach  
303.617.6554  
j.anker@saundersci.com

**M/WBE Goal**

20 percent

**General Scope of Services / Subcontract Opportunities**

Work Items	Description	Potential M/WBE Work Code(s) *
<b>Existing conditions</b>	Demolition, electrical, mechanical, patch and repair	103, 105, 112
<b>Concrete</b>	Rebar placement, supply and trucking, flatwork interior, site concrete	102, 255
<b>Masonry</b>	Masonry	111
<b>Metals</b>	Steel supply & embed plates, trucking, erection/crane services, welding	113, 251, 255, 259, 11306
<b>Woods and plastics</b>	Rough carpentry	120, 121
<b>Thermal and moisture protection</b>	Roofing, caulking and waterproofing	116, 119
<b>Openings</b>	Hollow metal furnish and install; windows, glass and glazing; auto doors	104
<b>Finishes</b>	Drywall, paint, flooring	107
<b>Specialties</b>	Toilet partitions and accessories, signage	118, 669
<b>Conveying systems</b>	Install and supply	118
<b>Mechanical</b>	Plumbing, HVAC	112, 123
<b>Electrical</b>	Electrical	105
<b>Earthwork, trucking and shoring</b>	Earthwork, trucking and shoring	103, 106, 255
<b>Exterior improvements</b>	Site accessories	223, 651, 676
<b>Utilities</b>	Utilities	108, 256

\*Work codes based on City and County of Denver M/WBE Commodity Codes

### **Procurement Schedule**

<b>Scope of Services</b>	<b>Outreach</b>	<b>Solicitation</b>	<b>Construction</b>
Earthwork/Utilities	Ongoing	Q1 2012	Q1 2012
Foundations	Ongoing	Q1 2012	Q1 2012
Structural	Ongoing	Q1 2012	Q2 2012
MEP	Ongoing	Q2 2012	Q3 2012
Finishes	Ongoing	Q3 2012	Q4 2012

### **Packaging Strategy**

To optimize opportunities to include increased prime experiences, enhance capacity building for firms and to create meaningful relationships.

*Scopes and timelines provided are approximate and may be subject to change. The M/WBE work codes provided are intended as a guide. Firms should consult the Denver Office of Economic Development, Division of Small Business Opportunity for specific details regarding their eligibility to perform work within work codes suggested above.*